

Financial Summary

Consolidated Financial Results for Fiscal Year 2015

May 12, 2016

(Amounts of less than one million yen are rounded down to the nearest million yen.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2016 (Apr. 1, 2015 - Mar. 31, 2016)

(1) Consolidated Operating Results

(Percentage shows year-on-year changes)

| | Net Sales | | Operating Income | | Ordinary Income | | Profit attributable to owners of the parent | |
|--------|-------------|-----|------------------|------|-----------------|------|---|------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| FY2015 | 17,438 | 3.5 | 2,152 | 6.9 | 2,443 | 4.4 | 1,789 | 6.4 |
| FY2014 | 16,855 | 7.3 | 2,014 | 30.4 | 2,340 | 39.2 | 1,682 | 29.8 |

(Reference) Comprehensive income ; FY2015 : 1,557 million yen FY2014 : 1,936 million yen

| | Net Income per Share (basic) | Net Income per Share (diluted) | Return on Equity | Ordinary Income / Total Assets | Operating Income / Net Sales |
|--------|------------------------------|--------------------------------|------------------|--------------------------------|------------------------------|
| | Yen | Yen | % | % | % |
| FY2015 | 56.12 | 55.81 | 6.8 | 7.0 | 12.3 |
| FY2014 | 52.85 | 52.53 | 6.7 | 6.9 | 12.0 |

(Reference) Equity in earnings of affiliates ; FY2015 : — million yen FY2014 : — million yen

(2) Consolidated Financial Position

| | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |
|---------------------|--------------|-------------|--------------|----------------------|
| | Million yen | Million yen | % | Yen |
| As of Mar. 31, 2016 | 35,346 | 27,062 | 75.9 | 843.34 |
| Mar. 31, 2015 | 34,086 | 26,264 | 76.6 | 818.64 |

(Reference) Shareholders' Equity ; As of Mar. 31, 2016 : 26,819 million yen As of Mar. 31, 2015 : 26,101 million yen

(3) Consolidated Cash Flows

| | From Operating Activities | From Investing Activities | From Financing Activities | Cash and Cash Equivalents at end of period |
|--------|---------------------------|---------------------------|---------------------------|--|
| | Million yen | Million yen | Million yen | Million yen |
| FY2015 | 2,201 | (980) | (1,314) | 3,523 |
| FY2014 | 499 | (1,419) | (1,261) | 3,643 |

2. Dividends

| | Dividend per Share | | | | | Total Dividends (Annual) | Dividend Payout (Consolidated) | Dividend on Equity Ratio (Consolidated) |
|--------------------|--------------------|-------------|-------------|----------|--------|--------------------------|--------------------------------|---|
| | 1st quarter | 2nd quarter | 3rd quarter | Year-end | Annual | | | |
| (Base date) | Yen | Yen | Yen | Yen | Yen | Million yen | % | % |
| FY 2014 | — | 8.50 | — | 10.00 | 18.50 | 589 | 35.0 | 2.4 |
| FY 2015 | — | 10.00 | — | 12.00 | 22.00 | 700 | 39.2 | 2.8 |
| FY 2016 (Forecast) | — | 10.00 | — | 10.00 | 20.00 | | 31.9 | |

(note) FY2015 Year-end dividends comprised of the ordinary dividend of ¥10 and a commemorative dividend of ¥2

3. Consolidated Forecasts for the Fiscal Year Ending March 31, 2017 (Apr. 1, 2016 - Mar. 31, 2017)

(Percentage figures for the fiscal year represent the changes from the previous year)

| | Net Sales | | Operating Income | | Ordinary Income | | Profit attributable to owners of parent | | Net Income per Share |
|---------------------------------|-------------|-----|------------------|------|-----------------|------|---|------|----------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| Six months ending Sep. 30, 2016 | 9,200 | 4.8 | 1,540 | 21.0 | 1,570 | 7.3 | 1,130 | 6.6 | 35.76 |
| Year ending Mar. 31, 2017 | 18,700 | 7.2 | 2,580 | 19.8 | 2,690 | 10.1 | 1,980 | 10.6 | 62.76 |

※ Information regarding audit procedures

These financial results are unaudited. At the time of disclosure of these financial results, audit procedures based on the Financial Instruments and Exchange Law of Japan are in progress.

※ Explanations and other special notes concerning the appropriate use of business performance forecasts

The forward-looking statements such as a result forecasts in this document are based on the information available to the Company at the time of the announcement and on certain assumptions considered reasonable. Actual results may differ materially from the forecast depending on various factors.

I. Operating results

1. Analysis of operating results

1.1 Operating results of FY2015

In the Japanese pharmaceutical industry during this consolidated fiscal year, the use of generic drugs has been further promoted while the governmental policy for medical expenditure containment has been continuing. On the other hand, the launch of therapeutic products for chronic hepatitis C with a new mechanism of action and other expensive medicine such as anticancer agents have placed a burden on healthcare financing, and the business environments have become severer, along with intensified competition among companies.

Under these circumstances, the Company has formulated a 5-year mid-term management plan “HIYAKU” (leap into the future) last year, and as an effort toward its realization, we have implemented an organizational reform intended to promote the sales of core products and strengthen the business development and licensing business for Company’s proprietary technologies.

On the sales side, the sales have increased for both of the Company’s core products, “GROWJECT®” (recombinant human growth hormone product) and “Epoetin Alfa BS Inj. JCR” (recombinant erythropoietin product for treatment of renal anemia).

Furthermore, we obtained the marketing approval of the Japan’s first allogeneic *1 regenerative medicine product “TEMCELL® HS Inj.”, a human mesenchymal stem cell-based product, in September 2015 and launched the product in February 2016. We consider that TEMCELL® HS Inj. is an unprecedented innovative regenerative medicine product and will contribute to not only earnings but also enhancement of the corporate visibility. TEMCELL® HS Inj., composed of living cells, must be kept strictly under a special environment at a temperature of -130°C or lower until immediately before use. This is why we co-developed a liquid nitrogen-based ultra-low cold chain system with Medipal Holdings Corporation, and we are delivering the stable-quality product to clinical sites.

With regard to out-licensing the Company’s proprietary technologies, we concluded feasibility study*2 agreements intended for the licensing of the blood-brain barrier penetration technology “J-Brain Cargo®” with Sumitomo Dainippon Pharma Co., Ltd. in June 2015 and Eisai Co., Ltd. in July 2015, respectively. We will continue to strengthen our licensing businesses of the Company’s proprietary technologies in Japan and overseas.

On the research and development side, we filed the marketing approval application with the MHLW for the liquid formulation of GROWJECT® in July 2015. The clinical study of JR-051, the follow-on biologic of agalsidase beta, a therapeutic enzyme product for Fabry disease, an orphan disease, has made satisfactory progress. We also started the clinical study of JR-131, the follow-on biologic of darbepoetin alpha, a long-acting erythropoiesis-stimulating agent. Additional programs under research and development are progressing favorably, including JR-141, an innovative therapeutic enzyme product using J-Brain Cargo® for the treatment of Hunter syndrome and JR-142, a long-acting growth hormone product which is expected to further improve the patient’s QOL. As a result of such business activities, the consolidated sales of JCR Group reached ¥17,438 million, an increase of ¥582 million from the previous fiscal year, at fiscal year-end. Also, in terms of profits, the Company recorded operating income of ¥2,152 million yen, an increase of ¥138 million from the previous fiscal year, ordinary income of ¥2,443 million yen, an increase of ¥102 million from the previous fiscal year, and profit attributable to owners of parent of ¥1,789 million yen, an increase of ¥107 million from the previous fiscal year. All of them increased from the same period last year, thereby achieving record-high performance continuously from the previous term.

(Note)

- *1 : It refers to cases where cells of another person such as a donor are used, unlike using the patient's own cells (autologous). TEMCELL® HS Inj. can be used at any time when necessary in patients who need it, because of its being donor-derived cells, cultured, and cryopreserved at an extremely low temperature; and therefore the product has a merit of being available for distribution in the same way as for ordinary drugs.
- *2 : It refers to an investigation/research which is conducted preliminarily in advance in order to see whether a business or project is feasible before the implementation.

Sales by business segments

| Business segment | Consolidated Fiscal Year 2014 (Apr.1, 2014 - Mar. 31, 2015) | | Consolidated Fiscal Year 2015 (Apr.1, 2015 - Mar. 31, 2016) | | Increase and decrease |
|--|--|-----------------------|--|-----------------------|-----------------------|
| | JPY Million | Composition ratio (%) | JPY Million | Composition ratio (%) | JPY Million |
| Pharmaceuticals | 16,442 | 97.5 | 17,040 | 97.7 | 597 |
| Endocrinological & Gastrointestinal | 9,580 | 56.8 | 10,222 | 58.6 | 642 |
| Metabolic & Cardiovascular | 4,683 | 27.8 | 4,800 | 27.5 | 116 |
| Revenue from licenses | 1,270 | 7.5 | 723 | 4.1 | (546) |
| Others | 908 | 5.4 | 1,294 | 7.4 | 385 |
| Medical devices & laboratory equipment | 413 | 2.5 | 398 | 2.3 | (15) |
| Total | 16,855 | 100.0 | 17,438 | 100.0 | 582 |

1.2 Forecast for FY2016

Forecast of consolidated business results

| | FY2015 (Apr 1, 2015- Mar 31, 2016) | Forecast for FY2016 (Apr 1, 2016- Mar 31, 2017) | Increase and decrease | Increasing rate |
|--|---------------------------------------|--|--------------------------|--------------------|
| Net sales (JPY Million) | 17,438 | 18,700 | +1,262 | 7.2% |
| Operating income (JPY Million) | 2,152 | 2,580 | +428 | 19.8% |
| Ordinary income (JPY Million) | 2,443 | 2,690 | +247 | 10.1% |
| Profit attributable to owners of parent (JPY Million) | 1,789 | 1,980 | +191 | 10.6% |

In terms of sales, the Company anticipates sales growth of GROWJECT® and Epoetin Alfa BS Inj. JCR sequentially in FY2016. TEMCELL® HS Inj. would contribute to the sales increase throughout the next fiscal year. We also work proactively on out-licensing our proprietary technologies such as J-Brain Cargo®, the blood-brain barrier penetration technology.

Given these activities expected to offset the negative impact of NHI drug price revision effective in April 2016, the overall sales forecast of JCR Group is anticipated to reach ¥18,700 million (increase of 7.2% from FY2015).

In terms of profits, the Company anticipates operating income of ¥2,580 million (increase of 19.8% from FY2015), ordinary income of ¥2,690 million (increase of 10.1% from FY2015) and profit attributable to owners of parent of ¥1,980 million (increase of 10.6% from FY2015) due to the increase in gross margin associated with growing profit, which offsets the increase in R&D expenditures.

2. Financial Position

2.1 Assets, liabilities and net assets

Consolidated statements at the fiscal year-end resulted in total assets of ¥35,346 million (increase of ¥1,260 million from the previous fiscal year-end), liabilities of ¥8,284 million (increase of ¥462 million from the previous fiscal year-end), net assets of ¥27,062 million (increase of ¥797 million from the previous fiscal year-end).

Current assets increased ¥1,175 million from the previous fiscal year-end to ¥18,366 million mainly due to the increase in cash and deposits and inventories, which offsets the decrease in short-term investment securities, etc. Noncurrent assets increased ¥85 million from the previous fiscal year-end to ¥16,980 million mainly due to the increase in investment securities.

Current liabilities increased ¥932 million from the previous fiscal year-end to ¥6,067 million due to the increase in trade notes and accounts payable and income taxes payable and etc, which offsets the decrease in short-term loans payable. Noncurrent liabilities decreased ¥469 million from the previous fiscal year-end to ¥2,217 million, due to the decrease in lease obligations, which offsets the increase in net defined benefit liability.

Net assets increased ¥797 million from the previous fiscal year-end to ¥27,092 million as the result of the amount of net income, etc.

As a result, the equity ratio at the fiscal year-end recorded 75.9%, falling by 0.7 points from the previous fiscal year-end.

2.2 Cash flow

Cash and cash equivalents at the fiscal year-end recorded ¥3,523 million, a decrease by ¥120 million from that of the previous fiscal year-end. The status of each cash flow and primary factors are as described below.

Cash flow from operating activities

Net cash provided by operating activities amounted to ¥2,201 million, an increase of ¥1,702 million as compared with the same period of the previous year, primarily due to tabulating increase in inventories of ¥947 million and income tax payment of ¥205 million, income before income taxes of ¥2,459 million and depreciation and amortization of ¥1,407 million.

Cash flow from investing activities

Net cash used by investing activities amounted to ¥980 million, a decrease of ¥439 million as compared with the same period of the previous year, primarily due to tabulating the proceeds from sales and redemption of securities of ¥ 1,182 million, the purchase of property, plant and equipment of ¥1,413 million and the purchase of investment securities of ¥724 million.

Cash flow from financing activities

Net cash used by financing activities amounted to ¥1,314 million, an increase of ¥52 million as compared with the same period of the previous year, primarily due to tabulating the proceeds from long-term loans payable of ¥500 million, the repayment of long-term loans payable of ¥759 million, the cash dividends paid of ¥640 million and decrease in repayments of lease obligations of ¥209 million.

Reference: Transition of cash flow-related indices

| | FY2011 (ended Mar. 2012) | FY2012 (ended Mar. 2013) | FY2013 (ended Mar. 2014) | FY2014 (ended Mar. 2015) | FY2015 (ended Mar. 2016) |
|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Equity ratio | 77.8 % | 74.7% | 73.0% | 76.6% | 75.9% |
| Market base equity ratio | 95.1 % | 253.8% | 225.1% | 235.1% | 230.5% |
| Ratio of cash flow and interest-bearing debts | - | 2.5years | 0.9years | 3.6years | 1.5years |
| Interest coverage ratio | - | 33.0 fold | 105.1 fold | 13.2fold | 67.7fold |

Note: Equity ratio means equity / total assets

Market base equity ratio means total market value of shares / total assets

Ratio of cash flow and interest-bearing debts means interest-bearing debts / cash flow

Interest coverage ratio means cash flow / interest payment

* Calculations were based on consolidated financial figures.

* Total market value of shares was calculated based on the number of outstanding shares at the end of the fiscal year after deduction of treasury stock.

* Cash flow here is the cash flow from operations of consolidated cash flow statement. Interest-bearing debts are all the debts listed on the balance sheet for which interest has been paid. Interest payment is the amount of interest paid as indicated in the cash flow statement.

* Ratio of cash flow and interest-bearing debts and interest coverage ratio are not indicated because of negative cash flow from operating activities.

2.3 Basic policy on the distribution of profits/dividends for FY2015 and FY2016

The Company regards the distribution of its profits to shareholders as an important management policy.

The basic policy of the Company in regard to the declaration of dividends of earned surplus, etc., is to provide continuous and stable dividends by taking into account of factors such as business performance and cash flow while securing sufficient internal reserves for the development of new drug products and the strengthening of financial status that will be the source of future profits.

The Company commemorated its 40th anniversary on September 13 last year. This is all owing to many years' supports from stakeholders including shareholders. We would like to extend our heartfelt appreciation to all of you.

In line with this, regarding the term-end dividend for the current term under review, a commemorative dividend of ¥2 per share, as an expression of our gratitude to shareholders, was approved at the meeting of the Board of Directors held on May 12, 2016. As the term-end dividend for the FY2015, this will provide ¥12 consisting of the ordinary dividend of ¥10 and the commemorative dividend of ¥2.

As a consequence, the anticipated annual dividend for the FY2015 is ¥22 (ordinary dividend of ¥20 and commemorative dividend of ¥2) combined with the interim dividend of ¥10.

For the dividend of next fiscal year 2016, we anticipate distributing a full-year dividend of ¥20 per share (the interim dividend of ¥10 and the term-end dividend of ¥10).

2.4 Risk Factors

The following risk factors could potentially affect the JCR Group's operating results and financial position.

In addition, the future events contained these items are envisioned as of the end of fiscal year 2015.

(1) Governmental regulation on pharmaceuticals

The business engaged in by the JCR Group is subject to relevant laws and regulations. The approvals and licenses, etc. shown in the below table are obtained to operate JCR's businesses. JCR strives to meet regulatory requirements for maintaining these approvals and licenses, etc. and comply with the related laws. There are no concerns that may lead to cancellation of such. If the approvals and licenses, etc. are cancelled due to violation of the corresponding laws and regulations, the Company may be required for recall and discontinuation of manufacturing and marketing of final products, which can significantly influence the business.

Furthermore, prices of pharmaceuticals and such handled by the JCR Group are based on the government's National Health Insurance (NHI) drug price standards. Reduction of such NHI drug price standards potentially reduces the transfer price in the distribution level and would negatively impact our selling prices.

Status of Approvals and Licenses obtained by JCR

| Name of approval or license | Authorization | Validity | Main reasons for cancellation of approval or license | Remarks |
|--|---|--------------------------------------|---|------------------|
| Type 1 of license for marketing business of drugs | Hyogo Prefecture | March 30, 2020 (5-year renewal) | Violation of the PMDL or regulations related to pharmaceutical affairs or measures taken according to them, or incompetency of corporate officers, etc. (Article 75, Para. 1 of the PAL) | Headquarters |
| License for marketing business of regenerative medicine products | Hyogo Prefecture | March 30, 2020 (5-year renewal) | Same as above | Headquarters |
| License of manufacturing sterile products | Hyogo Prefecture | March 30, 2020 (5-year renewal) | Same as above | Kobe Plant |
| License of manufacturing biological products | Kinki Regional Bureau of Health and Welfare | May 14, 2018 (5-year renewal) | Same as above | Murotani Plant |
| Wholesale license | Hyogo Prefecture | October 27, 2021 (6-year renewal) | Same as above | Logistics Center |

(2) New product development and commercialization

JCR is engaged in R&D of pharmaceuticals and state-of-the-art medical technology. R&D costs in such fields require large investments of time and funds. If, prior to commercialization, the ongoing

R&D projects are discontinued or delayed, the operating results and financial position of the JCR Group would be negatively impacted.

(3) Dependency on **GROWJECT®**

Among the products, 58.6% (56.8 % in the previous fiscal year) of the JCR Group's annual sales is generated by **GROWJECT®**, its human growth hormone product.

Should an event leading to cancellation of marketing approval of **GROWJECT®** and others occur, such a situation would negatively impact the operating activities of the JCR Group.

In addition, the bulk drug substance of **GROWJECT®** is exclusively supplied by Ferring International Center SA. Although measures are taken to ensure sufficient material inventory for continuous manufacture of **GROWJECT®**, any events leading to difficulty in continuous supply of the bulk drug substance might exert significant influence on the Company's business.

(4) Relationship with major shareholders

JCR entered into a master agreement with GSK Group regarding capital alliance and the development and commercialization of biopharmaceuticals in December, 2009 (the "Agreement"). Based on the Agreement, GlaxoSmithKline plc (GSK plc) holds 24.63% of the total outstanding shares of JCR through its subsidiary, Glaxo Group Ltd. (GGL), at the end of this fiscal year. Therefore, JCR is an equity-method affiliate of GSK plc.

Under the Agreement, the development was supposed to be commenced simultaneously at a global level under the GSK Group's initiative with the Company. However, in March 2014, the Agreement was modified so that the Company has the initiative for the development in the area of Asia and Oceania with GSK Group's support.

GSK plc is a leading international pharmaceutical company which engages in development, manufacturing and distribution of ethical pharmaceuticals and consumer healthcare products. Its stock is listed on London Stock Exchange and New York Stock Exchange. We consider GSK plc as our de facto parent company since GSK plc, a parent company of GGL, performs actual operation.

Under the Agreement, JCR collaborates with GSK Group to develop pharmaceuticals for treatment of rare diseases in Japan as well as outside of Japan. To strategically focus development of drugs for rare diseases at a global level, Rare Diseases Unit is centered on. There is no business competition between JCR and GSK Group since development efforts are arranged on respective territory and product-by-product basis. Moreover, there is no competition either of the final products marketed by JCR against the businesses of GSK plc and its group companies.

Based on the Agreement, JCR intends to strengthen the strategic alliance with GSK Group and enhance its corporate value. However, should any event occurs leading to amendment or termination of the Agreement with GSK Group or delay or discontinuation of product development of our portfolio due to development status of competitors, change in healthcare system and other economic situations, such event might significantly impact the Company's business performance.

a. Personnel relationship

As of the end of the consolidated fiscal year 2015, two personnel are invited as an outside director

from GSK Group to facilitate the co-development of the products under JCR and GSK Group collaboration and to leverage corporate expertise and experiences acquired in a global pharmaceutical company of the two.

There is no personnel relationship other than deployment of the directors listed below and no restriction on the corporate policies of business strategies and capital management, etc of the Company.

| Name | Position in the Company | Position in GSK Group |
|------------------|-------------------------|---|
| Philippe Fauchet | Director | Representative Director, GlaxoSmithKline K.K. |
| Kananko Kikuchi. | Director | Director, GlaxoSmithKline K.K. |

(Note: Under the Agreement, GSK Group may appoint not more than 2 candidates as Directors of the Company as of the end of the consolidated fiscal year.

b. Business relationship

Concerning the business transaction made until the end of the consolidated fiscal year 2015, license revenue and contribution to R&D expenses related to products under co-development were received from GSK Group.

c. Capital relationship

In order to reinforce the business alliance with GSK Group and encourage co-development and commercialization in the global market, GSK plc holds the Company's stock through GGL.

The stock holding ratio before exclusion of treasury stocks reached 24.63% at the end of consolidated fiscal year 2015.

If an event occurs leading to changes in respective corporate policies or business strategies of either GSK Group or the Company or economic situation affecting pharmaceutical industry, the holding rate may be changed with the Company's prior consent.

(5) Financial market situation

JCR Group holds shares of its business partners and alliances (including foreign shares) over a long period. Therefore significant decrease in the price of stocks on the stock market as well as fluctuations in the foreign exchange quotation can negatively impact the JCR Group's operating results.

(6) In addition to the above, there are other risk factors such as delays, stoppage in manufacture due to natural disasters, intense competition with other companies, occurrence of side effects, dissolution of license or partnership, interruption of material supply from overseas, initiation of lawsuits, fluctuation of foreign exchange, etc. that would negatively impact the JCR Group's operating results and financial position.

II. Corporate Group

JCR Group is comprised of total eight, namely JCR Pharmaceuticals Co., Ltd., four consolidated subsidiaries and two other related companies. The main business description and position of each group company are as given below.

During this fiscal year, Bio Matrix Research, Inc., which was an affiliated company accounted for by the equity method, was excluded from it, due to transferring the part of the company stock held by JCR.

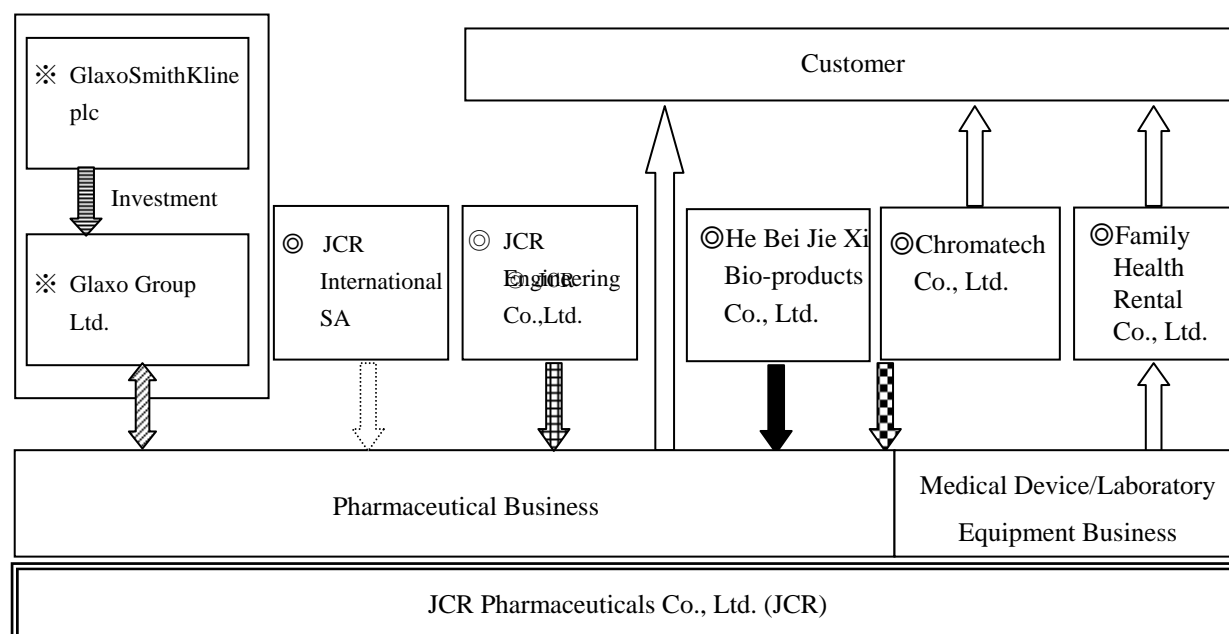
Pharmaceutical business

JCR is engaged in the manufacture, buying and selling of pharmaceuticals, active pharmaceutical ingredients and pharmaceutical raw materials. JCR receives supplies of certain pharmaceutical raw materials processed by He Bei Jie Xi Bio-products Co., Ltd. JCR outsources its occupations of purchases to Chromatech Co., Ltd., its managements of facilities to JCR Engineering Co., Ltd. JCR International SA is engaged in surveys towards market development. JCR carries out joint R&D activities with Glaxo Group Ltd. and GlaxoSmithKline plc indirectly holds 99.9% of shares of Glaxo Group Ltd.

Medical device/laboratory equipment business

Family Health Rental Co., Ltd. and Chromatech Co., Ltd. are engaged in the selling of medical devices and laboratory equipment. For certain products, JCR buys and resells to Family Health Rental.

A schematic diagram of the above operation is as shown below.



III Management

3.1 Basic Corporate Policy of the Company

Under the corporate philosophy, “Contributing to People’s Healthcare Through Pharmaceutical Products”, the JCR Group conducts its business activities with the aim to become a profitable corporation in order to continue providing useful and novel pharmaceuticals products through continuous R&D, manufacture, and sales. We comply with corporate governance, laws and rules, and strive to establish a well-balanced relationship with its shareholders, customers, employees and society in general. In addition, the JCR Group strives toward transparency of company information and upgrading of its corporate values.

3.2 Objectives and managerial index

The JCR Group aims to be a corporation trusted and highly evaluated by all stakeholders through enhancement of its corporate values by the sustained growth. We make an effort toward improvement of the operating income to net sales for the realization of this target.

3.3 Tasks and mid to long term management strategy

(1) Toward achievement of numerical targets for the mid-term management plan “HIYAKU” (leap into the future)

The Company considers that further expansion of revenues from existing products and the progress of development pipelines on schedule are indispensable in order to achieve the numerical targets for the final fiscal year of the 5-year mid-term management plan “HIYAKU”: sales of 25 billion yen and operating income of 5 billion yen.

For GROWJECT®, the existing product, we have been expanding indications and developing and providing user-friendly injectors with the mind frame to give top priority in enhancing the patient’s QOL since its launch in 1993. Its liquid formulation product which eliminates the reconstitution procedure is expected to be launched in FY2016. We will strive for achieving further growth with synergetic effects with the existing product. For Epoetin Alfa BS Inj. JCR, its sales have been increasing favorably, and we will further exert efforts to expand its market share under the government policy to promote follow-on biologics which serves as a tailwind. In 2019, we anticipate to bring JR-131, the follow-on biologic of darbepoetin alpha as a next-generation product, to the market, and to adopt a business strategy to maximize the merits of both products. For TEMCELL® HS Inj., its sales have been growing favorably since its launch in February this year. We will accumulate information on its use in terms of the efficacy and safety and will provide it as information on proper use as we expand sales with a cautious approach while establishing a stable manufacturing structure.

Regarding development pipeline, we plan to obtain marketing approval of JR-051, the follow-on biologic of agalsidase beta, and that of the follow-on biologic of darbepoetin alpha and also file the application of marketing approval for JR-141, the blood-brain barrier penetrating therapeutic product for Hunter syndrome within FY2019. By making full use of our biotechnologies accumulated to date and know-hows on clinical development in various fields, we will strive for making these plans progress as scheduled, and at the same time proactively carry forward the licensing business.

(2) Innovative technologies

The Company created J-Brain Cargo®, a blood-brain barrier penetration technology, arising from our

abundant experience of research and production of biopharmaceuticals and free thinking of researchers. We have also established other proprietary technologies such as the long-acting technology, J-Mab System® which enables to effectively obtain highly functional antibodies, J-MIG System® which is an effective recombinant protein manufacturing technology, and glycoengineering technologies, namely J-GlycoM® and J-GlycoS®.

J-Brain Cargo® is an innovative technology to deliver the drug compound to the brain by intravenous administration. Development is ongoing with JR-141 for Hunter syndrome which uses this technology, and favorable results have been already obtained in animal studies and a clinical study is scheduled to be started by the end of FY2016.

J-Brain Cargo® has potential for application to various drug compounds from small to large molecule proteins and peptides. We will not only use this technology for the Company but also for third parties out-licensing arising from feasibility study agreements concluded with two companies last year and joint research agreements.

In the Company's core growth hormone business, we embarked on development of JR-142, the long-acting growth hormone product to which the aforementioned long-acting technology is used.

We will continuously promote the use of these technologies for in-house development of therapeutic products and licensing out to third parties. .

(3) Development of cell therapy and regenerative medicine business

The market of regenerative medicine products is expected to further expand in the future because of emerging medical needs, and the advance of technologies and improvement of relevant systems. The Company embarked on the development of TEMCELL® HS Inj. and accumulated know-hows in the cell therapy and regenerative medical technologies over many years. As a pioneer in this field, we believe to have a mission to proactively develop businesses in this field.

In addition to the bone marrow-derived TEMCELL® HS Inj., the Company is engaged in the research of dental pulp-derived stem cells (DPC). Based on our strength in the cell culture technology, we will focus on all functions that cells may have and explore possibilities for treatment options for a wide-range of diseases.

(4) Toward “R&D oriented specialty pharma with global exposure”

We will work towards realizing the Company's corporate vision “R&D oriented specialty pharma with global exposure through proprietary biotechnologies, cell therapy and regenerative medical technologies.”

Based on the Company's innovative technologies, the Company will aggressively carry forward partnering with foreign companies by making use of its subsidiary company established in Switzerland last year. We will challenge the overseas expansion from both aspects of technology licensing and drug substance supply.

As a foothold to realize the overseas expansion, the Company has already established a global standard quality assurance system. We will continue to promote actions in compliance with regulations on quality such as PIC/S*1.

We believe the mission of the Company under the corporate philosophy of “Contributing towards people's healthcare through pharmaceutical products” is to create innovative drugs in domains of intractable diseases and rare diseases. For realization of this mission, it is indispensable to continuously strengthen the management platform including nurturing excellent human resources with willingness to take on challenges.

To foster a company appreciated and trusted by not just customers but all stakeholders including the

Company's employees, we will continuously value the open-minded corporate culture which has been existing from the time of establishment and drive to further strengthening of compliance and corporate governance, transparency of corporate activities and realization of diversity*2 with the aim of sustained expansion.

We will indeed strive for responding to the trust and expectations of our shareholders and appreciate your continued support.

(Note)

*1: Pharmaceutical Inspection Convention and Pharmaceutical Inspection Co-operation Scheme:

It refers to harmonized GMP standards in the field of pharmaceuticals and an informal collaborative framework between inspection authorities intended for the international development, implementation and maintenance of the quality system of inspection authorities.

*2: It refers to a concept of actively utilizing various human resources regardless of race, gender, nationality, age, etc.

4. Consolidated Financial Statements**(1) Consolidated Balance Sheets**

Yen in thousands

| Consolidated Balance Sheets | As of March 31, 2015 | As of March 31, 2016 |
|--|----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 1,137,461 | 1,948,605 |
| Notes and accounts receivable-trade | 5,203,535 | 5,384,377 |
| Short-term investment securities | 3,735,997 | 1,926,989 |
| Merchandise and finished goods | 1,522,844 | 1,582,482 |
| Work in process | 1,163,508 | 1,135,086 |
| Raw materials and supplies | 3,715,196 | 4,625,293 |
| Deferred tax assets | 417,554 | 609,996 |
| Other | 294,939 | 1,153,407 |
| Allowance for doubtful accounts | (12) | (3) |
| Total current assets | 17,191,026 | 18,366,235 |
| Noncurrent assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 4,611,447 | 4,544,593 |
| Machinery, equipment and vehicles, net | 1,430,079 | 1,189,175 |
| Land | 3,882,338 | 3,882,338 |
| Lease assets, net | 962,980 | 755,985 |
| Construction in progress | 135,011 | 396,177 |
| Other, net | 590,043 | 676,718 |
| Total property, plant and equipment | 11,611,900 | 11,444,988 |
| Intangible assets | 75,242 | 83,996 |
| Investments and other assets | | |
| Investment securities | 3,891,136 | 4,247,640 |
| Net defined benefit assets | 357,658 | 280,955 |
| Other | 982,006 | 945,893 |
| Allowance for doubtful accounts | (22,915) | (22,915) |
| Total investments and other assets | 5,207,886 | 5,451,573 |
| Total noncurrent assets | 16,895,030 | 16,980,559 |
| Total assets | 34,086,056 | 35,346,794 |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable-trade | 534,008 | 783,372 |
| Short-term loans payable | 1,949,860 | 1,760,280 |
| Lease obligations | 208,316 | 225,072 |
| Income taxes payable | 76,894 | 764,170 |
| Provision for bonuses | 389,552 | 481,266 |
| Provision for directors' bonuses | 75,200 | 76,520 |
| Other | 1,901,108 | 1,976,367 |
| Total current liabilities | 5,134,939 | 6,067,049 |
| Noncurrent liabilities | | |
| Long-term loans payable | 716,680 | 646,800 |
| Lease obligations | 763,154 | 561,529 |
| Provision for loss on guarantees | 374,920 | 358,519 |
| Net defined benefit liability | 457,021 | 566,341 |
| Other | 374,449 | 83,813 |
| Total noncurrent liabilities | 2,686,225 | 2,217,003 |
| Total liabilities | 7,821,164 | 8,284,052 |

(Continued)

Yen in thousands

| Consolidated Balance Sheets | As of March 31, 2015 | As of March 31, 2016 |
|---|----------------------|----------------------|
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 9,061,866 | 9,061,866 |
| Capital surplus | 10,949,502 | 10,961,049 |
| Retained earnings | 5,780,476 | 6,930,146 |
| Treasury stock | (571,078) | (781,615) |
| Total shareholders' equity | 25,220,767 | 26,171,447 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 732,890 | 587,933 |
| Deferred gains or losses on hedge | 11,077 | — |
| Foreign currency translation adjustments | 235,928 | 205,840 |
| Remeasurements of defined benefit plans | (99,363) | (145,560) |
| Total accumulated other comprehensive income | 880,533 | 648,213 |
| Subscription rights to shares | 162,956 | 242,323 |
| Non-controlling interests | 634 | 757 |
| Total net assets | 26,264,892 | 27,062,741 |
| Total liabilities and net assets | 34,086,056 | 35,346,794 |

(2) Consolidated Statements of Income

| | Yen in thousands | |
|--|---|---|
| | FY2014 | FY2015 |
| Consolidated Statements of Income | (From Apr. 1, 2014 to Mar. 31, 2015) | (From Apr. 1, 2015 to Mar. 31, 2016) |
| Net sales | 16,855,654 | 17,438,377 |
| Cost of sales | 5,740,928 | 6,459,424 |
| Gross profit | 11,114,725 | 10,978,952 |
| Selling, general and administrative expenses | 9,100,125 | 8,826,182 |
| Operating income | 2,014,600 | 2,152,770 |
| Non-operating income | | |
| Interest income | 31,075 | 27,075 |
| Dividends income | 24,233 | 23,307 |
| Foreign exchange gains | 54,700 | 11,799 |
| Gain on redemption of securities | 110,587 | 162,335 |
| Subsidy income | 60,354 | 98,224 |
| Other | 122,498 | 25,542 |
| Total non-operating income | 403,449 | 348,284 |
| Non-operating expenses | | |
| Interest expenses | 38,099 | 32,668 |
| Loss on insurance cancellation | — | 8,567 |
| Other | 39,640 | 16,748 |
| Total non-operating expenses | 77,739 | 57,983 |
| Ordinary income | 2,340,310 | 2,443,071 |
| Extraordinary income | | |
| Reversal of provision for loss on guarantees | — | 16,401 |
| Total extraordinary income | — | 16,401 |
| Extraordinary loss | | |
| Loss on disposal of noncurrent assets | 5,999 | 212 |
| Total extraordinary loss | 5,999 | 212 |
| Income before income taxes | 2,334,311 | 2,459,259 |
| Income taxes-current | 371,089 | 851,770 |
| Income taxes-deferred | 280,803 | (182,109) |
| Total income taxes | 651,892 | 669,661 |
| Profit | 1,682,418 | 1,789,597 |
| Profit attributable to non-controlling interests | 50 | 123 |
| Profit attributable to owners of parent | 1,682,368 | 1,789,474 |

(3) Consolidated Statements of Comprehensive Income

| | Yen in thousands | |
|--|---|---|
| | FY2014 | FY2015 |
| Consolidated Statements of Comprehensive Income | (From Apr. 1, 2014 to Mar. 31, 2015) | (From Apr. 1, 2015 to Mar. 31, 2016) |
| Profit | 1,682,418 | 1,789,597 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 164,656 | (144,956) |
| Deferred gains or losses on hedges | 9,519 | (11,077) |
| Foreign currency translation adjustment | 57,201 | (30,088) |
| Remeasurements of defined benefit plans | 22,477 | (46,197) |
| Total other comprehensive income | 253,854 | (232,319) |
| Comprehensive income | 1,936,273 | 1,557,278 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of the parent | 1,936,223 | 1,557,155 |
| Comprehensive income attributable to non-controlling interests | 50 | 123 |

(4) Consolidated Statements of Cash Flows

| Consolidated Statements of Cash Flows | Yen in thousands | |
|--|---|---|
| | FY2014 (From Apr. 1, 2014 to Mar. 31, 2015) | FY2015 (From Apr. 1, 2015 to Mar. 31, 2016) |
| Net cash provided by (used in) operating activities | | |
| Income before income taxes | 2,334,311 | 2,459,259 |
| Depreciation and amortization | 1,352,388 | 1,407,655 |
| Increase (decrease) in provision for bonuses | 38,042 | 91,714 |
| Share-based compensation expenses | 54,704 | 85,590 |
| Increase (decrease) in provision for loss on guarantees | 288,459 | (16,401) |
| Increase (decrease) in net defined benefit liability | 148,340 | 160,639 |
| Loss (gain) on redemption of securities | (110,587) | (162,335) |
| Interest and dividends income | (55,309) | (50,382) |
| Interest expenses | 38,099 | 32,668 |
| Foreign exchange losses (gains) | 533 | 110 |
| Decrease (increase) in notes and accounts receivable-trade | (1,334,314) | (180,842) |
| Decrease (increase) in accounts receivable-other | 116,922 | (106,864) |
| Decrease (increase) in inventories | (1,292,489) | (947,050) |
| Decrease (increase) in deposits paid | 296 | (775,490) |
| Increase (decrease) in notes and accounts payable-trade | (163,052) | 249,364 |
| Increase (decrease) in accounts payable-other | (5,370) | (53,185) |
| Increase (decrease) in long-term prepaid expenses | 163,218 | 126,734 |
| Increase (decrease) in long-term advanced received | (180,000) | (180,000) |
| Other, net | (136,027) | 240,722 |
| Subtotal | 1,258,168 | 2,381,907 |
| Interest and dividends income received | 65,666 | 57,613 |
| Interest expenses paid | (37,819) | (32,529) |
| Income taxes (paid) refund | (786,962) | (205,244) |
| Net cash provided by (used in) operating activities | 499,052 | 2,201,746 |
| Net cash provided by (used in) investing activities | | |
| Purchase of short-term investment securities | (1,200,000) | — |
| Proceeds from sales and redemption of securities | 1,957,591 | 1,182,940 |
| Purchase of property, plant and equipment | (1,277,615) | (1,413,936) |
| Purchase of investment securities | (840,581) | (724,401) |
| Other, net | (59,057) | (25,201) |
| Net cash provided by (used in) investing activities | (1,419,662) | (980,599) |

| (Continued) | Yen in thousands | |
|---|---|---|
| Consolidated Statements of Cash Flows | FY2014 (From Apr. 1, 2014 to Mar. 31, 2015) | FY2015 (From Apr. 1, 2015 to Mar. 31, 2016) |
| Net cash provided by (used in) financing activities | | |
| Proceeds from long-term loans payable | 200,000 | 500,000 |
| Repayment of long-term loans payable | (665,260) | (759,460) |
| Repayments of lease obligations | (243,965) | (209,318) |
| Net decrease (increase) in treasury stock | 40,278 | (205,214) |
| Cash dividends paid | (592,414) | (640,032) |
| Net cash provided by (used in) financing activities | (1,261,360) | (1,314,024) |
| Effect of exchange rate change on cash and cash equivalents | 44,302 | (27,149) |
| Net increase (decrease) in cash and cash equivalents | (2,137,669) | (120,027) |
| Cash and cash equivalents at beginning of period | 5,780,972 | 3,643,303 |
| Cash and cash equivalents at end of period | 3,643,303 | 3,523,276 |

5. R&D Pipeline**Recombinant drug products**

| Code Nonproprietary Name | Status (Japan) | Indication |
|---|----------------------------------|---|
| | | Remarks |
| JR- 041 Follicle stimulating hormone (rDNA origin) | Phase I / II | Infertility |
| | | Out-licensed to ASKA Pharmaceutical Co., Ltd. |
| JR- 051 Alpha-galactosidase A (rDNA origin) | Phase II / III | Fabry disease (lysosomal storage disease) |
| | | ERT Co-developed with GSK Group |
| JR- 032 Iduronate-2-sulfatase (rDNA origin) | Clinical study in preparation | Hunter syndrome (lysosomal storage disease) |
| | | ERT Co-developed with GSK Group |
| JR-131 Darbopoietin (rDNA origin) | Phase I | Renal anemia |
| | | Co-developed with Kissei Pharmaceutical Co., Ltd. |
| JR- 101 Glucocerebrosidase (rDNA origin) | Preclinical | Gaucher's disease (lysosomal storage disease) |
| | | ERT Uses Glycoengineering Technology "J-GlycoM®" |
| JR- 141 BBB-Penetrating Iduronate-2-sulfatase (rDNA origin) | Preclinical | Hunter syndrome (lysosomal storage disease) |
| | | ERT Uses Blood Brain Barrier Penetration Technology "J-Brain Cargo®" |
| JR- 142 Long-Acting Somatropin (rDNA origin) | Preclinical | Growth disorder |
| | | Long-acting human growth hormone product using Modified Albumin Fusion Technology and High-Level Protein Expression Technology "J-MIG System®" |

(Note) ERT= Enzyme Replacement Therapy